## State of California

Department of Financial Institutions

$26^{\text {th }}$ Annual Executive Officer and Director Compensation Survey



As of June 30, 2003

## CHIEF EXECUTIVE OFFICER

SUMMARY DATA AS OF JUNE 30, 2003

BANK ASSET SIZE
(In millions)
Under \$50 \$50-\$99 \$100-\$249 \$250-\$499 \$500-\$999 Over \$1,000

| Participating Banks | 13 | 30 | 37 | 22 | 14 | 19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average Assets (000) | \$37,737 | \$79,022 | \$166,143 | \$343,536 | \$695,621 | \$6,192,991 |
| Number of Filled Positions | 13 | 28 | 35 | 22 | 14 | 18 |
| Average Base Salary | \$131,269 | \$142,156 | \$163,615 | \$201,358 | \$224,977 | \$416,107 |
| Percent Receiving a Bonus | 23.08\% | 60.71\% | 88.57\% | 77.27\% | 92.86\% | 88.89\% |
| Average Bonus | \$15,765 | \$25,574 | \$61,386 | \$134,934 | \$129,054 | \$331,651 |
| Bonus*: Tied to Profits | 66.67\% | 76.47\% | 64.52\% | 88.24\% | 69.23\% | 87.50\% |
| Tied to Salary | 33.33\% | 17.65\% | 25.81\% | 64.71\% | 15.38\% | 37.50\% |
| Tied to Other | 66.67\% | 58.82\% | 51.61\% | 58.82\% | 53.85\% | 68.75\% |
| Signing Bonus Paid | 23.08\% | 3.57\% | 8.57\% | 4.55\% |  |  |
| Average Signing Bonus | \$28,333 | \$60,000 | \$9,167 | \$474,980 |  |  |
| Percent under Contract | 92.31\% | 63.33\% | 37.84\% | 68.18\% | 57.14\% | 42.11\% |
| Stock Options as a \% of Total Outstanding Shares: |  |  |  |  |  |  |
| None | 15.38\% | 17.86\% | 45.71\% | 18.18\% | 28.57\% | 55.56\% |
| To 2.49\% | 23.08\% | 35.71\% | 20.00\% | 40.91\% | 50.00\% | 27.78\% |
| 2.50\% to 4.99\% | 23.08\% | 39.29\% | 28.57\% | 31.82\% | 14.29\% | 16.67\% |
| 5.00\% to 7.49\% | 30.77\% | 7.14\% | 5.71\% | 9.09\% | 7.14\% |  |
| 7.50\% to 9.99\% | 7.69\% |  |  |  |  |  |
| 10.00\% and over |  |  |  |  |  |  |
| Options qualified under IRC 422 | 76.92\% | 75.00\% | 40.00\% | 54.55\% | 50.00\% | 16.67\% |
| Benefits: |  |  |  |  |  |  |
| Auto*: Provided | 23.08\% | 42.86\% | 54.29\% | 68.18\% | 50.00\% | 77.78\% |
| Monthly Allowance | 76.92\% | 57.14\% | 40.00\% | 13.64\% | 14.29\% | 5.56\% |
| Mileage | 15.38\% | 7.14\% | 8.57\% | 13.64\% | 35.71\% | 27.78\% |
| Other |  | 7.14\% | 2.86\% |  | 14.29\% | 11.11\% |
| Country club dues paid | 53.85\% | 32.14\% | 48.57\% | 59.09\% | 57.14\% | 61.11\% |
| Formal Profit Sharing | 15.38\% | 7.14\% | 20.00\% | 27.27\% | 35.71\% | 33.33\% |
| Qualified E.S.O.P. | 38.46\% | 53.57\% | 40.00\% | 50.00\% | 35.71\% | 22.22\% |
| Non-qualified E.S.O.P. | 23.08\% | 10.71\% | 20.00\% | 13.64\% | 35.71\% | 44.44\% |
| Pension/401K | 61.54\% | 82.14\% | 94.29\% | 90.91\% | 85.71\% | 83.33\% |
| Non-qualified pension plan | 15.38\% | 14.29\% | 28.57\% | 40.91\% | 71.43\% | 66.67\% |
| Severance package | 69.23\% | 42.86\% | 28.57\% | 54.55\% | 35.71\% | 61.11\% |
| Other |  | 17.86\% | 8.57\% | 22.73\% | 7.14\% | 22.22\% |

* May add to more than $100 \%$ due to multiple choices


## CHIEF EXECUTIVE OFFICER

| BASE ANNUAL SALARY (in Thousands) | BANK ASSET SIZE (Million Dollars) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Under \$50 | \$50-\$99 | \$100-\$249 | \$250-\$499 | \$500-\$999 | Over \$1,000 | TOTAL |
| Under \$100 |  | 7.14\% | 2.86\% |  | 7.14\% |  | 3.08\% |
| 100-109 | 23.08\% | 3.57\% | 5.71\% |  |  |  | 4.62\% |
| 110-119 | 7.69\% | 3.57\% | 2.86\% |  |  |  | 2.31\% |
| 120-129 | 23.08\% | 14.29\% | 5.71\% |  |  |  | 6.92\% |
| 130-139 | 7.69\% | 7.14\% | 2.86\% | 4.55\% |  |  | 3.85\% |
| 140-149 |  | 21.43\% | 8.57\% |  |  |  | 6.92\% |
| 150-159 | 15.38\% | 17.86\% | 22.86\% | 9.09\% |  |  | 13.08\% |
| 160-169 |  | 10.71\% | 8.57\% | 4.55\% |  |  | 5.38\% |
| 170-179 | 7.69\% | 7.14\% | 8.57\% | 9.09\% |  |  | 6.15\% |
| 180-189 | 7.69\% | 3.57\% | 14.29\% | 18.18\% | 7.14\% |  | 9.23\% |
| 190-199 |  | 3.57\% | 5.71\% | 4.55\% |  |  | 3.08\% |
| 200-209 | 7.69\% |  | 5.71\% | 9.09\% | 14.29\% |  | 5.38\% |
| 210-219 |  |  |  | 13.64\% | 21.43\% |  | 4.62\% |
| 220-229 |  |  |  | 4.55\% |  |  | 0.77\% |
| 230-239 |  |  |  | 4.55\% | 7.14\% |  | 1.54\% |
| 240-249 |  |  | 2.86\% |  | 14.29\% | 5.56\% | 3.08\% |
| 250-259 |  |  |  | 13.64\% | 7.14\% |  | 3.08\% |
| 260-269 |  |  |  |  |  | 5.56\% | 0.77\% |
| 270-279 |  |  |  |  |  | 5.56\% | 0.77\% |
| 280-289 |  |  |  |  | 7.14\% | 5.56\% | 1.54\% |
| 290-299 |  |  |  | 4.55\% | 14.29\% |  | 2.31\% |
| 300-309 |  |  |  |  |  | 5.56\% | 0.77\% |
| 310-319 |  |  | 2.86\% |  |  |  | 0.77\% |
| 320-329 |  |  |  |  |  | 5.56\% | 0.77\% |
| 330-339 |  |  |  |  |  |  |  |
| 340-349 |  |  |  |  |  | 5.56\% | 0.77\% |
| 350-359 |  |  |  |  |  | 5.56\% | 0.77\% |
| 360-369 |  |  |  |  |  |  |  |
| 370-379 |  |  |  |  |  | 16.67\% | 2.31\% |
| 380-389 |  |  |  |  |  | 5.56\% | 0.77\% |
| 390-399 |  |  |  |  |  |  |  |
| 400-409 |  |  |  |  |  |  |  |
| 410-419 |  |  |  |  |  | 5.56\% | 0.77\% |
| 420-429 |  |  |  |  |  |  |  |
| 430-439 |  |  |  |  |  |  |  |
| 440-449 |  |  |  |  |  |  |  |
| 450-459 |  |  |  |  |  |  |  |
| 460-469 |  |  |  |  |  |  |  |
| 470-479 |  |  |  |  |  | 5.56\% | 0.77\% |
| 480-489 |  |  |  |  |  |  |  |
| 490-499 |  |  |  |  |  |  |  |
| 500 and over |  |  |  |  |  | 22.22\% | 3.08\% |
| Total positions | 13 | 28 | 35 | 22 | 14 | 18 | 130 |
| Average base salary | \$131,269 | \$142,156 | \$163,615 | \$201,358 | \$224,977 | \$416,107 |  |
| Median salary | \$123,750 | \$145,000 | \$159,538 | \$197,500 | \$222,640 | \$373,000 |  |
| Salary Low Range: | \$100,000 | \$80,000 | \$84,744 | \$131,724 | \$92,400 | \$240,000 |  |
| Salary High Range: | \$128,000 | \$194,870 | \$314,650 | \$306,605 | \$290,000 | \$913,948 |  |

## CHIEF EXECUTIVE OFFICER

SUMMARY DATA AS OF June 30, 2003

|  | Region I <br> Northern California | Region II <br> Bay Area | Region III LA/Orange | Region IV <br> Southern California |
| :---: | :---: | :---: | :---: | :---: |
| Participating Banks | 37 | 25 | 42 | 31 |
| Average Assets (000) | \$364,551 | \$3,873,549 | \$539,895 | \$369,989 |
| Number of Filled Positions | 37 | 23 | 40 | 30 |
| Average Base Salary | \$181,227 | \$270,596 | \$211,596 | \$171,955 |
| Median Salary | \$151,000 | \$210,000 | \$178,842 | \$158,900 |
| Number Receiving a Bonus | 81.08\% | 86.96\% | 65.00\% | 70.00\% |
| Average Bonus | \$99,163 | \$142,997 | \$144,104 | \$99,117 |
| Bonus*: Tied to Profits | 70.27\% | 52.17\% | 52.50\% | 46.67\% |
| Tied to Salary | 29.73\% | 26.09\% | 17.50\% | 23.33\% |
| Tied to Other | 43.24\% | 56.52\% | 40.00\% | 36.67\% |
| Signing Bonus Paid | 5.41\% | 4.35\% | 5.00\% | 10.00\% |
| Average Signing Bonus | \$262,490 | \$5,000 | \$35,000 | \$15,833 |
| Percent under Contract | 62.16\% | 34.78\% | 57.50\% | 73.33\% |
| Stock Options as a \% of |  |  |  |  |
| Total Outstanding Shares: |  |  |  |  |
| None | 29.73\% | 43.48\% | 25.00\% | 33.33\% |
| To 2.49\% | 37.84\% | 26.09\% | 32.50\% | 26.67\% |
| 2.50\% to 4.99\% | 29.73\% | 30.43\% | 32.50\% | 16.67\% |
| 5.00\% to 7.49\% |  |  | 10.00\% | 23.33\% |
| 7.50\% to 9.99\% | 2.70\% |  |  |  |
| 10.00\% and over |  |  |  |  |
| Options qualified under IRC 422 | 59.46\% | 39.13\% | 52.50\% | 50.00\% |
| Benefits: |  |  |  |  |
| Auto*: Provided | 59.46\% | 52.17\% | 57.50\% | 43.33\% |
| Monthly Allowance | 32.43\% | 26.09\% | 35.00\% | 46.67\% |
| Mileage | 10.81\% | 30.43\% | 15.00\% | 10.00\% |
| Other | 2.70\% | 4.35\% | 10.00\% | 3.33\% |
| Country club dues paid | 59.46\% | 47.83\% | 50.00\% | 40.00\% |
| Formal Profit Sharing | 16.22\% | 26.09\% | 25.00\% | 20.00\% |
| Qualified E.S.O.P. | 51.35\% | 39.13\% | 32.50\% | 43.33\% |
| Non-qualified E.S.O.P. | 10.81\% | 21.74\% | 30.00\% | 26.67\% |
| Pension/401K | 83.78\% | 82.61\% | 87.50\% | 86.67\% |
| Non-qualified pension plan | 40.54\% | 47.83\% | 27.50\% | 33.33\% |
| Severance package | 51.35\% | 34.78\% | 40.00\% | 53.33\% |
| Other | 16.22\% | 17.39\% | 5.00\% | 20.00\% |

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## CHIEF FINANCIAL OFFICER

SUMMARY DATA AS OF JUNE 30, 2003
BANK ASSET SIZE
(In millions)
Under \$50 \$50-\$99 \$100-\$249 \$250-\$499 \$500-\$999 Over \$1,000

| Participating Banks | 13 | 30 | 37 | 22 | 14 | 19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average Assets (000) | \$37,737 | \$79,022 | \$166,143 | \$343,536 | \$695,621 | \$6,192,991 |
| Number of Filled Positions | 28 | 28 | 37 | 19 | 14 | 17 |
| Average Base Salary | \$95,816 | \$96,032 | \$108,950 | \$135,386 | \$138,166 | \$183,039 |
| Percent Receiving a Bonus | 7.14\% | 64.29\% | 91.89\% | 73.68\% | 92.86\% | 100.00\% |
| Average Bonus | \$16,918 | \$8,933 | \$25,325 | \$50,063 | \$47,977 | \$101,807 |
| Bonus*: Tied to Profits | 100.00\% | 66.67\% | 55.88\% | 85.71\% | 53.85\% | 70.59\% |
| Tied to Salary | 50.00\% | 22.22\% | 26.47\% | 64.29\% | 30.77\% | 47.06\% |
| Tied to Other | 100.00\% | 55.56\% | 50.00\% | 71.43\% | 61.54\% | 70.59\% |
| Signing Bonus Paid | 3.57\% | 7.14\% | 5.41\% | 5.26\% | 14.29\% |  |
| Average Signing Bonus | \$10,000 | \$7,500 | \$11,250 | \$10,000 | \$13,000 | \$50,000 |
| Percent under Contract | 53.85\% | 26.67\% | 27.03\% | 40.91\% | 21.43\% | 26.32\% |
| Stock Options as a \% of |  |  |  |  |  |  |
| None | 7.14\% | 17.86\% | 51.35\% | 15.79\% | 35.71\% | 47.06\% |
| To 2.49\% | 32.14\% | 71.43\% | 43.24\% | 78.95\% | 64.29\% | 47.06\% |
| 2.50\% to 4.99\% | 7.14\% | 10.71\% | 5.41\% | 5.26\% |  |  |
| 5.00\% to 7.49\% |  |  |  |  |  |  |
| 7.50\% to 9.99\% |  |  |  |  |  |  |
| 10.00\% and over |  |  |  |  |  | 5.88\% |
|  | 46.43\% | 100.00\% | 100.00\% | 100.00\% | 100.00\% | 100.00\% |
| Options qualified under IRC 422 | 28.57\% | 75.00\% | 40.54\% | 52.63\% | 57.14\% | 11.76\% |
| Benefits: |  |  |  |  |  |  |
| Auto*: Provided |  | 10.71\% | 8.11\% | 47.37\% | 21.43\% | 41.18\% |
| Monthly Allowance | 25.00\% | 39.29\% | 32.43\% | 15.79\% | 28.57\% | 29.41\% |
| Mileage | 17.86\% | 28.57\% | 35.14\% | 31.58\% | 57.14\% | 47.06\% |
| Other |  | 3.57\% |  |  | 7.14\% | 5.88\% |
| Country club dues paid | 3.57\% | 3.57\% | 10.81\% | 26.32\% | 28.57\% | 41.18\% |
| Formal Profit Sharing | 3.57\% | 7.14\% | 16.22\% | 31.58\% | 14.29\% | 41.18\% |
| Qualified E.S.O.P. | 17.86\% | 53.57\% | 35.14\% | 57.89\% | 42.86\% | 35.29\% |
| Non-qualified E.S.O.P. | 7.14\% | 10.71\% | 16.22\% | 15.79\% | 28.57\% | 47.06\% |
| Pension/401K | 28.57\% | 85.71\% | 89.19\% | 94.74\% | 71.43\% | 94.12\% |
| Non-qualified pension plan |  | 7.14\% | 29.73\% | 26.32\% | 64.29\% | 64.71\% |
| Severance package | 21.43\% | 25.00\% | 27.03\% | 42.11\% | 28.57\% | 76.47\% |
| Other |  | 21.43\% | 5.41\% | 21.05\% | 14.29\% | 23.53\% |

* May add to more than $100 \%$ due to multiple choices


## CHIEF FINANCIAL OFFICER

| BASE ANNUAL SALARY (in Thousands) | BANK ASSET SIZE <br> (Million Dollars) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Under \$50 | \$50-\$99 | \$100-\$249 | \$250-\$499 | \$500-\$999 | Over \$1,000 | TOTAL |
| Under \$50 | 7.69\% |  |  |  |  |  | 0.79\% |
| 50-59 |  |  | 2.70\% |  |  |  | 0.79\% |
| 60-69 | 15.38\% | 7.14\% | 2.70\% |  |  |  | 3.97\% |
| 70-79 | 23.08\% | 10.71\% | 8.11\% |  |  |  | 7.14\% |
| 80-89 |  | 17.86\% | 2.70\% |  |  |  | 4.76\% |
| 90-99 |  | 21.43\% | 10.81\% |  | 8.33\% |  | 8.73\% |
| 100-109 | 15.38\% | 17.86\% | 27.03\% | 10.53\% | 8.33\% |  | 15.87\% |
| 110-119 | 15.38\% | 7.14\% | 18.92\% | 15.79\% | 8.33\% |  | 11.90\% |
| 120-129 | 7.69\% | 17.86\% | 13.51\% | 31.58\% | 25.00\% | 11.76\% | 17.46\% |
| 130-139 |  |  |  | 10.53\% | 33.33\% |  | 4.76\% |
| 140-149 | 7.69\% |  | 5.41\% | 10.53\% |  |  | 3.97\% |
| 150-159 | 7.69\% |  | 5.41\% | 5.26\% |  | 11.76\% | 4.76\% |
| 160-169 |  |  |  | 10.53\% |  | 11.76\% | 3.17\% |
| 170-179 |  |  | 2.70\% |  |  | 17.65\% | 3.17\% |
| 180-189 |  |  |  |  |  | 11.76\% | 1.59\% |
| 190-199 |  |  |  |  | 8.33\% | 11.76\% | 2.38\% |
| 200-209 |  |  |  |  | 8.33\% |  | 0.79\% |
| 210-219 |  |  |  |  |  |  |  |
| 220-229 |  |  |  | 5.26\% |  |  | 0.79\% |
| 230-239 |  |  |  |  |  | 5.88\% | 0.79\% |
| 240-249 |  |  |  |  |  | 5.88\% | 0.79\% |
| 250-259 |  |  |  |  |  |  |  |
| 260-269 |  |  |  |  |  |  |  |
| 270-279 |  |  |  |  |  |  |  |
| 280-289 |  |  |  |  |  |  |  |
| 290-299 |  |  |  |  |  |  |  |
| 300-309 |  |  |  |  |  |  |  |
| 310-319 |  |  |  |  |  |  |  |
| 320-329 |  |  |  |  |  |  |  |
| 330-339 |  |  |  |  |  |  |  |
| 340-349 |  |  |  |  |  |  |  |
| 350-359 |  |  |  |  |  | 11.76\% | 1.59\% |
| 360-369 |  |  |  |  |  |  |  |
| 370-379 |  |  |  |  |  |  |  |
| 380-389 |  |  |  |  |  |  |  |
| 389-399 |  |  |  |  |  |  |  |
| 400-419 |  |  |  |  |  |  |  |
| 420-429 |  |  |  |  |  |  |  |
| 430-439 |  |  |  |  |  |  |  |
| 440-449 |  |  |  |  |  |  |  |
| 450-459 |  |  |  |  |  |  |  |
| 460-469 |  |  |  |  |  |  |  |
| 470-479 |  |  |  |  |  |  |  |
| 480-489 |  |  |  |  |  |  |  |
| 490-499 |  |  |  |  |  |  |  |
| \$500 and over |  |  |  |  |  |  |  |
| Total positions | 13 | 28 | 37 | 19 | 12 | 17 | 126 |
| Average base salary | \$95,816 | \$96,032 | \$108,950 | \$135,386 | \$138,166 | \$183,039 |  |
| Median salary | \$100,000 | \$93,070 | \$106,571 | \$127,140 | \$131,000 | \$164,000 |  |
| Salary Low Range: | \$49,920 | \$63,000 | \$56,112 | \$100,000 | \$96,120 | \$99,000 |  |
| Salary High Range: | \$150,000 | \$128,000 | \$175,000 | \$232,000 | \$200,000 | \$319,300 |  |

## CHIEF FINANCIAL OFFICER

SUMMARY DATA AS OF June 30, 2003

|  | Region I <br> Northern California | Region II <br> Bay Area | Region III LA/Orange | Region IV <br> Southern California |
| :---: | :---: | :---: | :---: | :---: |
| Participating Banks | 37 | 25 | 42 | 31 |
| Average Assets (000) | \$364,551 | \$3,873,549 | \$539,895 | \$369,989 |
| Number of Filled Positions | 34 | 25 | 39 | 30 |
| Average Base Salary | \$117,140 | \$143,006 | \$123,229 | \$115,199 |
| Median Salary | \$114,538 | \$129,720 | \$116,000 | \$110,000 |
| Number Receiving a Bonus | 85.29\% | 88.00\% | 76.92\% | 60.00\% |
| Average Bonus | \$35,201 | \$62,146 | \$35,119 | \$37,271 |
| Bonus*: Tied to Profits | 64.71\% | 52.00\% | 41.03\% | 43.33\% |
| Tied to Salary | 32.35\% | 24.00\% | 25.64\% | 26.67\% |
| Tied to Other | 47.06\% | 56.00\% | 48.72\% | 33.33\% |
| Signing Bonus Paid | 2.94\% | 12.00\% | 7.69\% | 6.67\% |
| Average Signing Bonus | \$5,000 | \$24,167 | \$12,000 | \$10,000 |
| Percent under Contract | 35.29\% | 28.00\% | 23.08\% | 46.67\% |
| Stock Options as a \% of |  |  |  |  |
| Total Outstanding Shares: |  |  |  |  |
| None | 32.35\% | 36.00\% | 33.33\% | 30.00\% |
| To 2.49\% | 61.76\% | 60.00\% | 56.41\% | 63.33\% |
| 2.50\% to 4.99\% | 5.88\% |  | 10.26\% | 6.67\% |
| $5.00 \%$ to $7.49 \%$ |  |  |  |  |
| 7.50\% to 9.99\% |  |  |  |  |
| 10.00\% and over |  | 4.00\% |  |  |
| Options qualified under IRC 422 | 58.82\% | 48.00\% | 51.28\% | 40.00\% |
| Benefits: |  |  |  |  |
| Auto*: Provided | 29.41\% | 12.00\% | 10.26\% | 26.67\% |
| Monthly Allowance | 32.35\% | 28.00\% | 38.46\% | 30.00\% |
| Mileage | 26.47\% | 52.00\% | 41.03\% | 33.33\% |
| Other |  | 4.00\% | 2.56\% | 3.33\% |
| Country club dues paid | 23.53\% | 16.00\% | 17.95\% | 10.00\% |
| Formal Profit Sharing | 23.53\% | 20.00\% | 15.38\% | 16.67\% |
| Qualified E.S.O.P. | 50.00\% | 56.00\% | 35.90\% | 36.67\% |
| Non-qualified E.S.O.P. | 5.88\% | 32.00\% | 23.08\% | 23.33\% |
| Pension/401K | 88.24\% | 80.00\% | 82.05\% | 90.00\% |
| Non-qualified pension plan | 38.24\% | 36.00\% | 20.51\% | 26.67\% |
| Severance package | 32.35\% | 44.00\% | 35.90\% | 40.00\% |
| Other | 17.65\% | 16.00\% | 7.69\% | 16.67\% |
| * May add to more than $100 \%$ due to multiple choices |  |  |  |  |

# SENIOR LOAN OFFICER 

SUMMARY DATA AS OF JUNE 30, 2003
BANK ASSET SIZE
(In millions)
Under \$50 \$50-\$99 \$100-\$249 \$250-\$499 \$500-\$999 Over \$1,000

| Participating Banks | 13 | 30 | 37 | 22 | 14 | 19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average Assets (000) | \$37,737 | \$79,022 | \$166,143 | \$343,536 | \$695,621 | \$6,192,991 |
| Number of Filled Positions | 12 | 29 | 36 | 21 | 13 | 17 |
| Average Base Salary | \$107,392 | \$105,471 | \$113,637 | \$126,009 | \$141,651 | \$183,039 |
| Percent Receiving a Bonus | 25.00\% | 62.07\% | 94.44\% | 80.95\% | 100.00\% | 100.00\% |
| Average Bonus | \$12,463 | \$15,267 | \$26,965 | \$43,814 | \$55,286 | \$92,835 |
| Bonus*: Tied to Profits | 66.67\% | 77.78\% | 55.88\% | 58.82\% | 53.85\% | 70.59\% |
| Tied to Salary | 33.33\% | 27.78\% | 23.53\% | 58.82\% | 23.08\% | 47.06\% |
| Tied to Other | 66.67\% | 72.22\% | 47.06\% | 76.47\% | 61.54\% | 70.59\% |
| Signing Bonus Paid | 25.00\% | 6.90\% | 2.78\% | 4.76\% | 23.08\% | 5.88\% |
| Average Signing Bonus | \$21,667 | \$13,000 | \$15,000 | \$10,000 | \$35,333 | \$40,000 |
| Percent under Contract | 30.77\% | 33.33\% | 27.03\% | 31.82\% | 21.43\% | 21.05\% |
| Stock Options as a \% of Total Outstanding Shares: |  |  |  |  |  |  |
| None | 16.67\% | 24.14\% | 41.67\% | 23.81\% | 46.15\% | 47.06\% |
| To 2.49\% | 66.67\% | 72.41\% | 50.00\% | 76.19\% | 53.85\% | 47.06\% |
| 2.50\% to 4.99\% | 16.67\% | 3.45\% | 8.33\% |  |  |  |
| 5.00\% to $7.49 \%$ |  |  |  |  |  |  |
| 7.50\% to 9.99\% |  |  |  |  |  |  |
| 10.00\% and over |  |  |  |  |  |  |
| Options qualified under IRC 422 | 75.00\% | 72.41\% | 41.67\% | 52.38\% | 61.54\% | 11.76\% |
| Benefits: |  |  |  |  |  |  |
| Auto*: Provided | 8.33\% | 24.14\% | 13.89\% | 38.10\% | 15.38\% | 35.29\% |
| Monthly Allowance | 50.00\% | 51.72\% | 41.67\% | 19.05\% | 30.77\% | 35.29\% |
| Mileage | 58.33\% | 27.59\% | 27.78\% | 23.81\% | 53.85\% | 47.06\% |
| Other |  |  | 2.78\% |  | 15.38\% | 5.88\% |
| Country club dues paid | 8.33\% | 3.45\% | 16.67\% | 33.33\% | 30.77\% | 47.06\% |
| Formal Profit Sharing | 8.33\% | 6.90\% | 16.67\% | 33.33\% | 23.08\% | 35.29\% |
| Qualified E.S.O.P. | 41.67\% | 51.72\% | 38.89\% | 52.38\% | 38.46\% | 23.53\% |
| Non-qualified E.S.O.P. | 16.67\% | 10.34\% | 16.67\% | 19.05\% | 15.38\% | 41.18\% |
| Pension/401K | 66.67\% | 79.31\% | 91.67\% | 95.24\% | 76.92\% | 94.12\% |
| Non-qualified pension plan |  | 10.34\% | 22.22\% | 28.57\% | 61.54\% | 64.71\% |
| Severance package | 33.33\% | 34.48\% | 19.44\% | 23.81\% | 23.08\% | 64.71\% |
| Other |  | 20.69\% | 8.33\% | 14.29\% | 7.69\% | 17.65\% |

* May add to more than $100 \%$ due to multiple choices


## SENIOR LOAN OFFICER

| BASE ANNUAL SALARY (in Thousands) | BANK ASSET SIZE (Million Dollars) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Under \$50 | \$50-\$99 | \$100-\$249 | \$250-\$499 | \$500-\$999 | Over \$1,000 | TOTAL |
| Under \$50 |  |  |  |  |  |  |  |
| 50-59 |  |  | 2.78\% |  |  |  | 0.78\% |
| 60-69 |  |  |  |  |  |  |  |
| 70-79 | 16.67\% | 3.45\% |  |  |  |  | 2.34\% |
| 80-89 | 8.33\% | 24.14\% | 8.33\% |  |  |  | 8.59\% |
| 90-99 | 25.00\% | 27.59\% | 13.89\% | 9.52\% |  | 5.88\% | 14.84\% |
| 100-109 | 8.33\% | 10.34\% | 19.44\% | 14.29\% | 7.69\% |  | 11.72\% |
| 110-119 |  | 10.34\% | 13.89\% | 23.81\% |  | 11.76\% | 11.72\% |
| 120-129 | 25.00\% | 13.79\% | 19.44\% | 14.29\% | 30.77\% |  | 16.41\% |
| 130-139 |  | 6.90\% | 8.33\% | 19.05\% | 23.08\% |  | 9.38\% |
| 140-149 | 8.33\% |  | 11.11\% | 4.76\% | 7.69\% | 5.88\% | 6.25\% |
| 150-159 |  |  | 2.78\% |  | 15.38\% | 5.88\% | 3.13\% |
| 160-169 | 8.33\% |  |  | 4.76\% |  | 29.41\% | 5.47\% |
| 170-179 |  |  |  | 4.76\% |  |  | 0.78\% |
| 180-189 |  |  |  | 4.76\% | 7.69\% |  | 1.56\% |
| 190-199 |  |  |  |  |  | 11.76\% | 1.56\% |
| 200-209 |  |  |  |  | 7.69\% | 5.88\% | 1.56\% |
| 210-219 |  |  |  |  |  |  |  |
| 220-229 |  | 3.45\% |  |  |  | 5.88\% | 1.56\% |
| 230-239 |  |  |  |  |  |  |  |
| 240-249 |  |  |  |  |  | 5.88\% | 0.78\% |
| 250-259 |  |  |  |  |  |  |  |
| 260-269 |  |  |  |  |  |  |  |
| 270-279 |  |  |  |  |  |  |  |
| 280-289 |  |  |  |  |  |  |  |
| 290-299 |  |  |  |  |  |  |  |
| 300-309 |  |  |  |  |  | 5.88\% | 0.78\% |
| 310-319 |  |  |  |  |  | 5.88\% | 0.78\% |
| 320-329 |  |  |  |  |  |  |  |
| 330-339 |  |  |  |  |  |  |  |
| 340-349 |  |  |  |  |  |  |  |
| 350-359 |  |  |  |  |  |  |  |
| 360-369 |  |  |  |  |  |  |  |
| 370-379 |  |  |  |  |  |  |  |
| 380-389 |  |  |  |  |  |  |  |
| 389-399 |  |  |  |  |  |  |  |
| 400-419 |  |  |  |  |  |  |  |
| 420-429 |  |  |  |  |  |  |  |
| 430-439 |  |  |  |  |  |  |  |
| 440-449 |  |  |  |  |  |  |  |
| 450-459 |  |  |  |  |  |  |  |
| 460-469 |  |  |  |  |  |  |  |
| 470-479 |  |  |  |  |  |  |  |
| 480-489 |  |  |  |  |  |  |  |
| 490-499 |  |  |  |  |  |  |  |
| \$500 and over |  |  |  |  |  |  |  |
| Total Positions | 12 | 29 | 36 | 21 | 13 | 17 |  |
| Average Salary | \$107,392 | \$105,471 | \$113,637 | \$126,009 | \$141,651 | \$183,039 |  |
| Median salary | \$99,400 | \$95,951 | \$113,186 | \$120,000 | \$135,000 | \$164,000 |  |
| Salary Low Range: | \$75,000 | \$75,000 | \$52,248 | \$94,980 | \$101,644 | \$99,000 |  |
| Salary High Range: | \$160,000 | \$228,000 | \$156,000 | \$180,000 | \$200,000 | \$319,300 |  |


|  | Region I <br> Northern California | Region II <br> Bay Area | Region III LA/Orange | Region IV <br> Southern California |
| :---: | :---: | :---: | :---: | :---: |
| Participating Banks | 37 | 25 | 42 | 31 |
| Average Assets (000) | \$364,551 | \$3,873,549 | \$539,895 | \$369,989 |
| Number of Filled Positions | 34 | 22 | 41 | 31 |
| Average Base Salary | \$122,221 | \$138,894 | \$122,304 | \$122,967 |
| Median Salary | \$116,715 | \$120,636 | \$120,000 | \$120,000 |
| Number Receiving a Bonus | 85.29\% | 95.45\% | 75.61\% | 67.74\% |
| Average Bonus | \$35,830 | \$62,707 | \$35,578 | \$38,663 |
| Bonus*: Tied to Profits | 70.59\% | 50.00\% | 39.02\% | 41.94\% |
| Tied to Salary | 35.29\% | 22.73\% | 21.95\% | 29.03\% |
| Tied to Other | 50.00\% | 77.27\% | 41.46\% | 41.94\% |
| Signing Bonus Paid | 5.88\% | 9.09\% | 9.76\% | 9.68\% |
| Average Signing Bonus | \$25,000 | \$22,500 | \$31,500 | \$13,667 |
| Percent under Contract | 35.29\% | 27.27\% | 14.63\% | 45.16\% |
| Stock Options as a \% of |  |  |  |  |
| Total Outstanding Shares: |  |  |  |  |
| None | 32.35\% | 40.91\% | 31.71\% | 32.26\% |
| To 2.49\% | 61.76\% | 59.09\% | 60.98\% | 61.29\% |
| 2.50\% to 4.99\% | 5.88\% |  | 4.88\% | 6.45\% |
| 5.00\% to 7.49\% |  |  |  |  |
| $7.50 \%$ to $9.99 \%$ |  |  |  |  |
| 10.00\% and over |  |  |  |  |
| Options qualified under IRC 422 | 55.88\% | 50.00\% | 51.22\% | 48.39\% |
| Benefits: |  |  |  |  |
| Auto*: Provided | 35.29\% | 13.64\% | 12.20\% | 29.03\% |
| Monthly Allowance | 44.12\% | 31.82\% | 41.46\% | 35.48\% |
| Mileage | 26.47\% | 50.00\% | 41.46\% | 25.81\% |
| Other |  | 4.55\% | 4.88\% | 3.23\% |
| Country club dues paid | 32.35\% | 31.82\% | 12.20\% | 12.90\% |
| Formal Profit Sharing | 20.59\% | 27.27\% | 17.07\% | 16.13\% |
| Qualified E.S.O.P. | 52.94\% | 45.45\% | 36.59\% | 35.48\% |
| Non-qualified E.S.O.P. | 5.88\% | 27.27\% | 21.95\% | 22.58\% |
| Pension/401K | 91.18\% | 81.82\% | 82.93\% | 87.10\% |
| Non-qualified pension plan | 38.24\% | 40.91\% | 12.20\% | 29.03\% |
| Severance package | 32.35\% | 27.27\% | 29.27\% | 35.48\% |
| Other | 20.59\% | 13.64\% | 4.88\% | 12.90\% |

[^1]
# DIRECTORS' INFORMATION 

SUMMARY DATA AS OF JUNE 30, 2003


# DIRECTORS' INFORMATION 

SUMMARY DATA AS OF JUNE 30, 2003

|  | BANK ASSET SIZE (Million Dollars) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Under \$50 |  | \$50-\$99 |  | \$100-\$249 |  | \$250-\$499 |  | \$500-\$999 |  | Over \$1,000 |
| Compensation Committee |  |  |  |  |  |  |  |  |  |  |  |  |
| Banks Paying No Fee |  | 84.62\% |  | 73.33\% |  | 59.46\% |  | 63.64\% |  | 57.14\% |  | 42.11\% |
| Banks Paying a Fee |  | 15.38\% |  | 26.67\% |  | 40.54\% |  | 36.36\% |  | 42.86\% |  | 57.89\% |
| Committee Chairman |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Fee Paid | \$ | 75.00 | \$ | 146.88 | \$ | 241.07 | \$ | 226.56 | \$ | 379.17 | \$ | 1,290.91 |
| Median Fee Paid | \$ | 75.00 | \$ | 100.00 | \$ | 200.00 | \$ | 200.00 | \$ | 375.00 | \$ | 550.00 |
| Range - Low Fee | \$ | 50.00 | \$ | 50.00 | \$ | 100.00 | \$ | 12.50 | \$ | 250.00 | \$ | 250.00 |
| Range - High Fee | \$ | 100.00 | \$ | 300.00 | \$ | 525.00 | \$ | 500.00 | \$ | 500.00 | \$ | 6,000.00 |
| Members |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Fee Paid | \$ | 75.00 | \$ | 132.14 | \$ | 236.54 | \$ | 235.71 | \$ | 328.57 | \$ | 579.17 |
| Median Fee Paid | \$ | 75.00 | \$ | 100.00 | \$ | 200.00 | \$ | 200.00 | \$ | 350.00 | \$ | 500.00 |
| Range - Low Fee | \$ | 50.00 | \$ | 50.00 | \$ | 100.00 | \$ | 150.00 | \$ | 75.00 | \$ | 200.00 |
| Range - High Fee | \$ | 100.00 | \$ | 300.00 | \$ | 525.00 | \$ | 400.00 | \$ | 500.00 | \$ | 1,000.00 |
| Attendence required to claim |  | 100.00\% |  | 114.29\% |  | 100.00\% |  | 85.71\% |  | 100.00\% |  | 58.33\% |
| Credit Committee |  |  |  |  |  |  |  |  |  |  |  |  |
| Banks Paying No Fee |  | 76.92\% |  | 76.67\% |  | 51.35\% |  | 63.64\% |  | 50.00\% |  | 52.63\% |
| Banks Paying a Fee |  | 23.08\% |  | 23.33\% |  | 48.65\% |  | 36.36\% |  | 50.00\% |  | 47.37\% |
| Committee Chairman |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Fee Paid | \$ | 66.67 | \$ | 160.71 | \$ | 222.06 | \$ | 300.00 | \$ | 348.86 | \$ | 961.11 |
| Median Fee Paid | \$ | 50.00 | \$ | 100.00 | \$ | 200.00 | \$ | 250.00 | \$ | 400.00 | \$ | 550.00 |
| Range - Low Fee | \$ | 50.00 | \$ | 50.00 | \$ | 100.00 | \$ | 150.00 | \$ | 100.00 | \$ | 250.00 |
| Range - High Fee | \$ | 100.00 | \$ | 300.00 | \$ | 525.00 | \$ | 500.00 | \$ | 500.00 | \$ | 3,000.00 |
| Members |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Fee Paid | \$ | 66.67 | \$ | 152.78 | \$ | 230.88 | \$ | 283.33 | \$ | 280.80 | \$ | 600.00 |
| Median Fee Paid | \$ | 50.00 | \$ | 100.00 | \$ | 200.00 | \$ | 250.00 | \$ | 316.50 | \$ | 500.00 |
| Range - Low Fee | \$ | 50.00 | \$ | 50.00 | \$ | 100.00 | \$ | 200.00 | \$ | 100.00 | \$ | 350.00 |
| Range - High Fee | \$ | 100.00 | \$ | 300.00 | \$ | 525.00 | \$ | 450.00 | \$ | 500.00 | \$ | 1,000.00 |
| Attendence required to claim |  | 100.00\% |  | 100.00\% |  | 100.00\% |  | 88.89\% |  | 70.00\% |  | 60.00\% |
| Investment Committee |  |  |  |  |  |  |  |  |  |  |  |  |
| Banks Paying No Fee |  | 76.92\% |  | 83.33\% |  | 70.27\% |  | 72.73\% |  | 71.43\% |  | 63.16\% |
| Banks Paying a Fee |  | 23.08\% |  | 16.67\% |  | 29.73\% |  | 27.27\% |  | 28.57\% |  | 36.84\% |
| Committee Chairman |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Fee Paid | \$ | 66.67 | \$ | 100.00 | \$ | 202.27 | \$ | 208.33 | \$ | 375.00 | \$ | 900.00 |
| Median Fee Paid | \$ | 50.00 | \$ | 100.00 | \$ | 200.00 | \$ | 200.00 | \$ | 375.00 | \$ | 500.00 |
| Range - Low Fee | \$ | 50.00 | \$ | 50.00 | \$ | 100.00 | \$ | 150.00 | \$ | 250.00 | \$ | 250.00 |
| Range - High Fee | \$ | 100.00 | \$ | 150.00 | \$ | 525.00 | \$ | 250.00 | \$ | 500.00 | \$ | 3,000.00 |
| Members |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Fee Paid | \$ | 66.67 | \$ | 100.00 | \$ | 197.22 | \$ | 234.38 | \$ | 375.00 | \$ | 583.33 |
| Median Fee Paid | \$ | 50.00 | \$ | 100.00 | \$ | 200.00 | \$ | 212.50 | \$ | 375.00 | \$ | 500.00 |
| Range - Low Fee | \$ | 50.00 | \$ | 50.00 | \$ | 100.00 | \$ | 150.00 | \$ | 250.00 | \$ | 200.00 |
| Range - High Fee | \$ | 100.00 | \$ | 150.00 | \$ | 525.00 | \$ | 400.00 | \$ | 500.00 | \$ | 1,000.00 |
| Attendence required to claim |  | 100.00\% |  | 20.00\% |  | 81.82\% |  | 83.33\% |  | 100.00\% |  | 57.14\% |
| Annual Retainer |  |  |  |  |  |  |  |  |  |  |  |  |
| Banks Paying No Retainer |  | 100.00\% |  | 90.00\% |  | 75.68\% |  | 72.73\% |  | 64.29\% |  | 57.89\% |
| Banks Paying a Retainer |  |  |  | 10.00\% |  | 24.32\% |  | 27.27\% |  | 35.71\% |  | 42.11\% |
| Average Retainer Paid |  |  | \$ | 28,072.00 | \$ | 17,572.22 | \$ | 15,641.67 | \$ | 15,800.00 | \$ | 13,825.00 |
| Median Retainer Paid |  |  | \$ | 12,000.00 | \$ | 12,000.00 | \$ | 18,875.00 | \$ | 12,000.00 | \$ | 13,000.00 |
| Range - Low Retainer |  |  | \$ | 4,800.00 | \$ | 750.00 | \$ | 600.00 | \$ | 6,000.00 | \$ | 5,000.00 |
| Range - High Retainer |  |  | \$ | 67,416.00 | \$ | 72,000.00 | \$ | 30,000.00 | \$ | 30,000.00 | \$ | 25,000.00 |
| Total Annual Director Compensation |  |  |  |  |  |  |  |  |  |  |  |  |
| Banks that responded to this question |  | 15.38\% |  | 63.33\% |  | 83.78\% |  | 90.91\% |  | 85.71\% |  | 89.47\% |
| Of those banks: |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Compensation |  | 3,900.00 |  | 6,681.11 |  | 13,765.81 |  | 18,207.25 |  | 20,874.17 |  | 26,334.40 |
| Median Compensation |  | 3,900.00 |  | 6,200.00 |  | 10,500.00 |  | 19,780.00 |  | 21,028.00 |  | 25,700.00 |
| Range - Minimum Compesation |  | 2,700.00 |  | 1,620.00 |  | 872.00 |  | 2,000.00 |  | 6,400.00 |  | 5,200.00 |
| Range - Maximum Compensation |  | 5,100.00 |  | 12,800.00 |  | 41,000.00 |  | 36,369.00 |  | 37,000.00 |  | 39,120.00 |

## DIRECTORS' INFORMATION

SUMMARY DATA AS OF JUNE 30, 2003
BANK ASSET SIZE
(Million Dollars)

|  | Under \$50 | \$50-\$99 | \$100-\$249 | \$250-\$499 | \$500-\$999 | Over \$1,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Regular Board Meeting--Chairman |  |  |  |  |  |  |
| No Fee | 76.92\% | 43.33\% | 21.62\% | 31.82\% | 28.57\% | 42.11\% |
| Under \$100 |  |  |  |  |  |  |
| 100-199 | 7.69\% | 6.67\% |  | 4.55\% |  |  |
| 200-299 | 15.38\% | 3.33\% |  |  |  |  |
| 300-399 |  | 10.00\% | 5.41\% |  |  |  |
| 400-499 |  | 10.00\% | 5.41\% |  |  |  |
| 500-599 |  | 13.33\% | 10.81\% | 9.09\% | 21.43\% |  |
| 600-699 |  |  |  |  | 7.14\% |  |
| 700-799 |  |  | 21.62\% |  |  |  |
| 800-899 |  |  | 2.70\% | 4.55\% | 14.29\% | 5.26\% |
| 900-999 |  |  |  |  | 7.14\% |  |
| \$1,000 and over |  | 13.33\% | 32.43\% | 50.00\% | 21.43\% | 52.63\% |
|  |  |  |  |  |  | 100\% |
| Regular Board Meeting--Members |  |  |  |  |  |  |
| No Fee | 76.92\% | 33.33\% | 16.22\% | 9.09\% | 21.43\% | 5.26\% |
| Under \$100 |  |  |  |  |  |  |
| 100-199 | 7.69\% | 6.67\% |  | 4.55\% |  |  |
| 200-299 | 15.38\% | 10.00\% |  |  |  |  |
| 300-399 |  | 10.00\% | 8.11\% |  |  |  |
| 400-499 |  | 6.67\% | 5.41\% |  |  |  |
| 500-599 |  | 13.33\% | 21.62\% | 18.18\% | 21.43\% |  |
| 600-699 |  | 6.67\% | 2.70\% |  | 7.14\% |  |
| 700-799 |  | 3.33\% | 16.22\% |  | 7.14\% | 10.53\% |
| 800-899 |  | 3.33\% | 8.11\% | 4.55\% | 14.29\% | 5.26\% |
| 900-999 |  |  |  |  | 28.57\% | 5.26\% |
| \$1,000 and over |  | 6.67\% | 21.62\% | 63.64\% |  | 73.68\% |
|  |  |  |  |  |  |  |
| Audit Committee--Chairman |  |  |  |  |  |  |
| No Committee or No Fee | 76.92\% | 66.67\% | 51.35\% | 59.09\% | 21.43\% | 21.05\% |
| Under \$100 | 15.38\% | 3.33\% |  |  | 7.14\% |  |
| 100-199* | 7.69\% | 23.33\% | 16.22\% | 4.55\% | 14.29\% | 5.26\% |
| 200-299 |  | 3.33\% | 18.92\% | 13.64\% | 14.29\% | 5.26\% |
| 300-399 |  | 3.33\% | 8.11\% | 4.55\% | 14.29\% | 10.53\% |
| 400-499 |  |  |  | 4.55\% | 7.14\% | 5.26\% |
| 500-599 |  |  | 5.41\% | 9.09\% | 7.14\% | 10.53\% |
| 600-699 |  |  |  |  |  |  |
| 700-799 |  |  |  |  |  | 5.26\% |
| 800-899 |  |  |  | 4.55\% |  | 5.26\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over |  |  |  |  | 14.29\% | 26.32\% |
|  |  |  |  |  |  |  |
| Audit Committee--Members |  |  |  |  |  |  |
| No Committee or No Fee | 76.92\% | 66.67\% | 51.35\% | 59.09\% | 28.57\% | 21.05\% |
| Under \$100 | 15.38\% | 3.33\% |  |  | 7.14\% |  |
| 100-199* | 7.69\% | 26.67\% | 18.92\% | 4.55\% | 21.43\% |  |
| 200-299 |  |  | 21.62\% | 31.82\% | 7.14\% | 5.26\% |
| 300-399 |  | 3.33\% | 5.41\% |  | 14.29\% | 10.53\% |
| 400-499 |  |  |  |  | 14.29\% | 5.26\% |
| 500-599 |  |  |  | 4.55\% | 7.14\% | 26.32\% |
| 600-699 |  |  |  |  |  |  |
| 700-799 |  |  | 2.70\% |  |  |  |
| 800-899 |  |  |  |  |  | 10.53\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over |  |  |  |  |  | 21.05\% |

* Includes one bank in the $\$ 100$ to $\$ 249$ million asset category that pays a $\$ 100 /$ hour fee rather than $\$ 100 /$ meeting


## DIRECTORS' INFORMATION

SUMMARY DATA AS OF JUNE 30, 2003
BANK ASSET SIZE
(Million Dollars)

|  | Under \$50 | \$50-\$99 | \$100-\$249 | \$250-\$499 | \$500-\$999 | Over \$1,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensation Committee--Chairman |  |  |  |  |  |  |
| No Committee or No Fee | 84.62\% | 73.33\% | 59.46\% | 63.64\% | 57.14\% | 42.11\% |
| Under \$100 | 7.69\% | 3.33\% |  | 4.55\% |  |  |
| 100-199* | 7.69\% | 16.67\% | 10.81\% | 4.55\% |  |  |
| 200-299 |  | 6.67\% | 16.22\% | 18.18\% | 7.14\% | 5.26\% |
| 300-399 |  |  | 8.11\% | 4.55\% | 14.29\% | 5.26\% |
| 400-499 |  |  |  |  | 7.14\% | 5.26\% |
| 500-599 |  |  | 2.70\% | 4.55\% | 14.29\% | 15.79\% |
| 600-699 |  |  |  |  |  |  |
| 700-799 |  |  |  |  |  |  |
| 800-899 |  |  |  |  |  | 10.53\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over |  |  |  |  |  | 15.79\% |
| * Includes one bank in the \$100 to \$249 million asset category that pays a \$100/hour fee rather than \$100/meeting |  |  |  |  |  |  |
| Compensation Committee--Members |  |  |  |  |  |  |
| No Committee or No Fee | 84.62\% | 76.67\% | 62.16\% | 68.18\% | 50.00\% | 36.84\% |
| Under \$100 | 7.69\% | 3.33\% |  |  | 7.14\% |  |
| 100-199 | 7.69\% | 16.67\% | 10.81\% | 4.55\% |  |  |
| 200-299 |  |  | 21.62\% | 22.73\% | 7.14\% | 5.26\% |
| 300-399 |  | 3.33\% | 2.70\% |  | 14.29\% | 15.79\% |
| 400-499 |  |  |  | 4.55\% | 14.29\% | 5.26\% |
| 500-599 |  |  | 2.70\% |  | 7.14\% | 10.53\% |
| 600-699 |  |  |  |  |  |  |
| 700-799 |  |  |  |  |  | 5.26\% |
| 800-899 |  |  |  |  |  | 10.53\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over |  |  |  |  |  | 10.53\% |
|  |  |  |  |  |  |  |
| Credit Committee--Chairman |  |  |  |  |  |  |
| No Committee or No Fee | 76.92\% | 76.67\% | 51.35\% | 63.64\% | 50.00\% | 52.63\% |
| Under \$100 | 15.38\% | 3.33\% |  |  |  |  |
| 100-199* | 7.69\% | 13.33\% | 21.62\% | 4.55\% | 7.14\% |  |
| 200-299 |  |  | 8.11\% | 13.64\% | 7.14\% | 5.26\% |
| 300-399 |  | 6.67\% | 13.51\% | 9.09\% | 14.29\% | 5.26\% |
| 400-499 |  |  |  |  | 14.29\% | 5.26\% |
| 500-599 |  |  | 2.70\% | 9.09\% | 7.14\% | 10.53\% |
| 600-699 |  |  |  |  |  | 5.26\% |
| 700-799 |  |  |  |  |  |  |
| 800-899 |  |  |  |  |  |  |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over |  |  |  |  |  | 15.79\% |
|  |  |  |  |  |  |  |
| Credit Committee--Members |  |  |  |  |  |  |
| No Committee or No Fee | 76.92\% | 70.00\% | 51.35\% | 59.09\% | 28.57\% | 47.37\% |
| Under \$100 | 15.38\% | 3.33\% |  |  |  |  |
| 100-199* | 7.69\% | 20.00\% | 18.92\% |  | 21.43\% |  |
| 200-299 |  |  | 16.22\% | 27.27\% | 7.14\% |  |
| 300-399 |  | 6.67\% | 5.41\% | 4.55\% | 21.43\% | 10.53\% |
| 400-499 |  |  |  | 9.09\% | 14.29\% | 5.26\% |
| 500-599 |  |  | 5.41\% |  | 7.14\% | 15.79\% |
| 600-699 |  |  |  |  |  | 5.26\% |
| 700-799 |  |  |  |  |  |  |
| 800-899 |  |  |  |  |  | 5.26\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over |  |  |  |  |  | 10.53\% |

## DIRECTORS' INFORMATION

SUMMARY DATA AS OF JUNE 30, 2003
BANK ASSET SIZE
(Million Dollars)

|  | Under \$50 | \$50-\$99 | \$100-\$249 | \$250-\$499 | \$500-\$999 | Over \$1,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Investment Committee--Members |  |  |  |  |  |  |
| No Committee or No Fee | 76.92\% | 83.33\% | 70.27\% | 72.73\% | 71.43\% | 63.16\% |
| Under \$100 | 15.38\% | 3.33\% |  |  |  |  |
| 100-199 | 7.69\% | 13.33\% | 13.51\% | 4.55\% |  |  |
| 200-299 |  |  | 10.81\% | 22.73\% | 7.14\% | 5.26\% |
| 300-399 |  |  | 2.70\% |  | 7.14\% | 5.26\% |
| 400-499 |  |  |  |  | 7.14\% | 5.26\% |
| 500-599 |  |  | 2.70\% |  | 7.14\% | 5.26\% |
| 600-699 |  |  |  |  |  |  |
| 700-799 |  |  |  |  |  |  |
| 800-899 |  |  |  |  |  | 5.26\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over 10.53\% |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Investment Committee--Chairman |  |  |  |  |  |  |
| No Committee or No Fee | 76.92\% | 80.00\% | 75.68\% | 63.64\% | 71.43\% | 52.63\% |
| Under \$100 | 15.38\% | 3.33\% |  |  |  |  |
| 100-199 | 7.69\% | 16.67\% | 10.81\% | 4.55\% |  |  |
| 200-299 |  |  | 10.81\% | 27.27\% | 7.14\% | 5.26\% |
| 300-399 |  |  |  |  | 7.14\% | 5.26\% |
| 400-499 |  |  |  | 4.55\% | 7.14\% | 5.26\% |
| 500-599 |  |  | 2.70\% |  | 7.14\% | 15.79\% |
| 600-699 |  |  |  |  |  |  |
| 700-799 |  |  |  |  |  |  |
| 800-899 |  |  |  |  |  | 5.26\% |
| 900-999 |  |  |  |  |  |  |
| \$1,000 and over $10.53 \%$ |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Annual Fee/Retainer |  |  |  |  |  |  |
| No Fee | 100.00\% | 90.00\% | 75.68\% | 72.73\% | 64.29\% | 57.89\% |
| Under \$2,500 |  |  | 2.70\% | 9.09\% |  |  |
| 2,500-4,999 |  | 3.33\% |  |  |  |  |
| 5,000-7,499 |  |  | 5.41\% |  |  | 5.26\% |
| 7,500-9,999 |  |  |  |  |  | 5.26\% |
| 10,000-12,499 |  | 3.33\% | 5.41\% |  | 14.29\% | 10.53\% |
| 12,500-14,999 |  |  |  |  |  | 5.26\% |
| 15,000-17,500 |  |  | 5.41\% | 4.55\% |  | 5.26\% |
| 17,500-19,999 |  |  | 2.70\% |  |  |  |
| 20,000-22,499 |  |  |  |  | 7.14\% | 5.26\% |
| 22,500-24,999 |  |  |  | 9.09\% |  |  |
| \$25,000 and over |  | 3.33\% | 2.70\% | 4.55\% | 7.14\% | 5.26\% |
|  |  |  |  |  |  |  |
| Average Annual Compensation per Director |  |  |  |  |  |  |
| Not reported | 84.62\% | 36.67\% | 16.22\% | 9.09\% | 14.29\% | 10.53\% |
| Under \$2,500 |  | 3.33\% | 2.70\% | 4.55\% |  |  |
| 2,500-4,999 | 7.69\% | 23.33\% | 2.70\% |  |  |  |
| 5,000-7,499 | 7.69\% | 13.33\% | 10.81\% | 4.55\% | 7.14\% | 5.26\% |
| 7,500-9,999 |  | 6.67\% | 16.22\% | 4.55\% | 7.14\% |  |
| 10,000-12,499 |  | 13.33\% | 18.92\% | 9.09\% | 7.14\% |  |
| 12,500-14,999 |  | 3.33\% |  | 9.09\% | 7.14\% |  |
| 15,000-17,500 |  |  | 13.51\% | 9.09\% | 7.14\% | 5.26\% |
| 17,500-19,999 |  |  | 5.41\% | 4.55\% |  | 10.53\% |
| 20,000-22,499 |  |  |  | 18.18\% | 14.29\% | 10.53\% |
| 22,500-24,999 |  |  | 2.70\% | 13.64\% |  |  |
| \$25,000 and over |  |  | 10.81\% | 13.64\% | 28.57\% | 52.63\% |


[^0]:    * May add to more than $100 \%$ due to multiple choices

[^1]:    * May add to more than $100 \%$ due to multiple choices

